

AnnualReportandFinanciaStatements 2021/22

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CHAIROF COUNCIL' SNTRODUCTION for they earended 31 July 2022

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It is my pleasure to introduce the Annu

PRESIDEN AND PRINCIPAL' REPORT for they earended 31 July 2022

I am delighted to add my welcome to that of my Chairof Council,

STRATEGIOAND FINANCIAIREVIEW for they earended 31 July 2022

ContexandRiskAnalysis

Foundedn 1791,the RoyalVeterinaryCollege(RVC) was the first of its kind in the UK and remains the only independent Higher Education institution dedicated to teaching and research in the veterinary and allied sciences whilst also benefiting from being a member institution of the federal University of London. As one of the largest veterinary schools in Europe, RVC also provides the most extensive veterinary, pararveterinary and animal science undergraduate and postgraduate courses of any veterinary school in the world.

The RVC's strategicobjectives are set out in its new Strategic Plan 2022 r 2026, which was launched during the year. This again focuses on the three pillars of our mission: education, discovery and translation of new knowledge and delivery of optimal clinical care and opinion, as the RVC seeks to push back the frontiers of what is possible in veterinary medicine and its associated sciences.

KeyPerformanceIndicatorsare being refreshed to ensure effective monitoring of progress against delivery of the objectives set out in the Strategic Plan.

The StrategicRiskRegisterfocuseson the College's key strategicrisks. These are regularly reviewed and re rassessed nd new risks identified. All risks are rated based on their likelihood and impact and the extent to which they can be, and have been, mitigated. The process is led by the College Executive Committee (CEC) and, at the governance level, by the Council. The risks are reviewed on a quarterly basis and reported to Audit & Risk Committee with a focus on changes in rating from one period to the next. Risk is a standing item on all of the RVC's management and governance committees.

Operational level risks across the College are collated and regularly reviewed, ensuring that mitigating actions are aligned with strategic level risks and objectives.

The following themes inform the risks in the Strategic RiskRegister:

- x Financiabustainability.
- x Businesscontinuity.
- Х

StrategiReview

Our Learning and Teaching

The COVID:19pandemic significantly disrupted the beginning of the academicyear 2021 r2022 posing challengesparticularlyin the RVC'sability to deliver large group teaching, assessment and face rtorface student recruitment for the first term of the academicyear. Wevere, however, ableto delivera full schedule of practical and clinical rotation teaching, observing appropriate precautions. The significantinvestmentthe RVChad, and continues to make in additional resourcesto enable us to deliver a high rqualityblended learning experience for our students ensured we managed to deliver education for all student cohorts successfully Those studentsscheduledo graduatein 2022 were ableto do so with, where relevant, full accreditation from the professional regulatory bodies. We also successfullgompleteda

STRATEGI@NDFINANCIAIREVIEWcontinued

and commercial partnerships at RVC. This activity is reflected in the REF202 flesults, which gave the RVC's "research impact case studies" the highest score in the sector.

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£′m	202122	202021
(Loss)/surpluforthe		

STRATEGI@NDFINANCIAIREVIEWcontinued

Fundingfor teaching (£12.5m) is provided by the Office for Students (OfS) and remains an important incomestream to the RVC as its programmes rein high cost, primarily clinical, subjectareas. There was a small £0.1m reduction in the grant due to a combination of there being fewer UK/EU students, off set by an increase in institution respecific unding (from £1.3m to £1.5m), which is awarded in recognition of the RVC's international teaching excellence.

Research (QR) funding, provided by Research England(RE),was £6.3m, representingan increase of £1.1m. This reflects the introduction of a new recurrent funding stream

Otherincomeincreasedby £0.8m to £8.4m. This category comprises student residential fees and catering, rental of office and laboratory spaceby externalclientsof the LondonBioSciencenovation Centre (LBIC), and services provided under commercial contracts for use of the College's researchfacilities.

Theimprovementrelates to residence and catering incomewhich had been affected in the prior year by the pandemic. Residence were waived in the first term of the 2020 r21 year for students whose learning was delivered fully online. Catering income has also increased with a greater footfall of students and staff on campus.

LBIC's business remained resilient, with 93% occupancy, generating income from external clients of £2.7m which was in line with the previous year. LBIC's profits are gift raided to the RVC and amounted to £0.5m(2021:£0.7m).

Investmentincome comprises income (interest, dividends) earned through the RVC'sinvestment fund portfolio, managedby UBSAG, and interest on short rtermcash balancesheld in fixed and notice deposits. At £0.6m, this was in line with the prior year.

Income from Donations at £1.4m, was £0.2m higherthan the previous year.

There was a modest £0.3m improvement in the value of the investment portfolio following the significant gain in the prior year (£2.4m). Recovery in economic markets as the pandemic weated

over recent years. All new building developments are designed telephone to 1.743 jv1 1 Tf 0.0014 Tc 0.39979224 Td (are)Tj /C2_1 1 Tf Tc 1.743 jv1 1

STRATEGI@AND FINANCIAIREVIEWcontinued

Pensionfunds

Staff

STRATEGI@NDFINANCIAIREVIEWcontinued

 and collaborationsinto the future. Somedetails are now available egarding the UK government's "plan B", which is the set of fundingschemes that would be put in place if the UK were to cease participation in Horizon Europe. Whilst it is reassuring that, if this happens, EU funding sources will be replaced by new UK ones, the result will be yet more change to funding procedures, terms and conditions, and the strength of research collaborations with European partners will undoubtedly suffer. Outside of Europe, the regulatory burden of working with international partners is increasing. and most research inks with institutions in Russia have ceased due to the ongoing war in Ukraine. Theresearchsectoris waiting to hearif there will be changesto thenature or oversight of research collaborations with China.

The RVCis actively involved in the fields of One Health, Emerging Infectious Disease, Animal Welfare, and ComparativeMedicine, and we are committed to improving human and animal health and wellbeing. Our research strengths in epidemiologyare internationally recognise cand the RVCis both an FAOReferenceCentre and WOAH CollaboratingCentre. The COVID 19 pandemic has raised the profile internationally of One Health and animal health approaches to infectious disease research. It is hoped that these topics will see an increase in funding opportunities in the future, and the RVCis well positioned to benefit from any such change.

Research commercialistion and knowledge exchangeare also areas with potential for further growth. RVChaspreviouslysecured funding through the Connecting Capability Fund (Research England) and continues to receive funding from industrial partners. The establishment of the Centres for Vaccinology and Regenerative Medicine and Translational Research Clinical Imaging at the Hawkshead campus will further increase our capacity for translational research.

LBICis a key component of the RVC'sknowledge exchangeand innovation agenda and is well placed to capitalise on predicted growth in the UK's commercial bioscience sector. Demand for space from bioscience companies at an unprecedented high level. Situated within the heart of the Kirg's Cross Knowledge Quarter, LBIC is a preferred

locationdue to the presence of prestigious research institutions, including the Francis CrickInstitute, and an influx of innovative biopharma companies includingMSD(anLBICanchortenant), AstraZeneca, and GSK.The "London Life SciencesReal Estate Demand Report" published by MedCity this year confirmed that demand is up fourfold since 2016, with 500,000sqfeet of unmet demand. Against this backdrop, and in the context of sustained high occupancyLBIOs openinga new innovation centre closeto the RVC'sCamdencampuswithin the new Tribeca development which is dedicated to biosciencecompanies. This will double its available space for client companies and enable larger companies rom LBIQo occupynear by state rofr the art "grow ron"space, allowing them to retain staff and continue their growth and expansion with minimal disruption. The new facilities should be available from the start of 2024.

Clinicalservices

In essencethe clinical centres fulfil three principal roles:

- 1. Providing clinical case material for both undergraduateandpostgraduateteaching.
- Delivering veterinary services to improve the health and welfare of animals and their owners; both directly through the cases seen in the centres and indirectly through training the specialists and experts of tomorrow, while continuously raising the general standard of care through Continuing Professional Development
- Providingthe researchenvironmentand access to naturally occurring cases of disease. Our clinical activities constantly generate research questions or which the answers acilitate better understanding of both physiology and pathology, as well as influencing best clinical practice.

Future priorities relate to expansion of our clinical facilities to cater for increased undergraduate and postgraduate teaching opportunities, as well as remaining at the forefront of tertiary referral activities through application of our research to progressing clinical practices. The seclude:

STRATEGI@NDFINANCIAIREVIEWcontinued

- i. continued expansion of our first opinion practice network – including small animal, equine and food animal practices;
- ii. planningfor expansion of our small animal referral hospital with a particular focus on increasing inpatient facilities and enhanced after hours services;
- iii. ongoing development of our capability to implement "individualised medicine" by:
 - o using an individual's genetic profile to enhance diagnostic

reputation for world classeducation. Demandfrom Home students for our BVM programmes significantlyoutstrips the places available such that the RVC is well placed to address the escalating national shortage of veterinary graduates, if the costs of such provision are appropriately resourced.

Our latest forecasts continue to reflect a strategy of growth in sources of non rregulated tuition fee income. Although international student recruitment is by its nature uncertain, recruitment to our BVetMed programmes for the 2022 r23 academic year has once again been positive. Options for further increasing and diversifying the proportion of non rregulated fee rpaying students in future are being actively explored.

The RVCacknowledgest must demonstrate value for money by delivering its activities as efficiently and effectively aspossible. Several major costitems are, however, outside our direct control. Principal among these are pay costs which represent the biggestarea of spendand are subject to pressures on a number of fronts, including pensions, national pay

CHARITABLETATUSAND PUBLICEENEFITS TATEMENT for they earended 31 July 2022

The RoyalVeterinar Colleges an exempt charity under the terms of the Charities Act 2011⁴. The Office for Students (OfS) has been the principal regulator for higher education providers since April 2018.

In setting and reviewing the RVC's objectives and activities, the Councilhas had due regard to the Charity Commission's guidance on the reporting of public benefit and particularly to its supplementary public benefit guidance on the advancement of education. Attention is also paid to guidance (Regulatory Advice 5) is sued by the Of Sin its role as principal regulator on behalf of the Charities Commission.

Generalprinciplesof publicbenefit

The public benefit requirement of the Charities Act

CHARITABLETATUSAND PUBLICEENEFITS TATEMEN Continued

includingresearchstudy. Graduates of the largest undergraduated egree, the Bachelo of Veterinary Medicine, are admitted to membership of the Royal College of Veterinary Surgeons and many

charitable donations or supported by endowment funds.

Our clinical teams offer a very broad range of diagnostic techniques and treatment options to provide optimal care for all animals, whether presented directly by their owners or referred at the request of professional colleagues for secondary and tertiary services.

The RVCalso provides support for wider public awarenessof veterinary and allied health issues by supporting clinical employees to attend external events, such as talks, shows and professional exhibitions, to deliver lectures and workshops and to give media broadcast audiences including the general public and farmers, as well as veterinary surgeons.

TheRVCworks in partnership with shelter medicine organisation providing veterinary care to stray and abandoned animals. In addition, these activities provide experiential learning opportunities in shelter medicine and accessible care for the veterinarians and veterinary nurses of the future.

The Veterinary Companion Animal Surveillance System(VetCompassTist) an RVCinitiative focused on improving companionanimal health through the collection and analysis of clinical data provided by participating veterinary practices in the UK and a number of other countries. In 2022, over 35% of all UK veterinary practices are now contributing all of their clinical data to the VetCompas database. This is, therefore, a truly unique resource, not only for better understanding how best to prioritise managing animal health and identify important risk factors for the most common disorders, but also providing an opportunity to develop machine learning and Al algorithms for investigating medical data

Delivery of public benefit through access to opportunity

With continued relaxation of COVID related regulations, we were able to undertake both face to face and online activity with a range of schools, cohorts and individuals. This was particularly useful in terms of vacations chools for schools tudents in Years 10 r12 The Year 12 summers chool, supported by the Sutton Trust, opensup a valuable pathway to

veterinary medicine for a substantial number of young people. Suchface to rfaceactivity has been complemented by our use of digital technology to deliver access o opportunity. Much of our work in this area is now a hybrid format enabling greater accessor a largernumber of eligible young people.

We are also conscious of the need to continue to work within the parameters of our ambitious five r year Accessand Participation Planto increase access for students from disadvantaged and low participation backgrounds and to narrow the gap between the highest and lowest sociore conomic quintiles. Our targeting of these cohorts has been refined and improved and we are increasingly confident that our contribution to public benefit is positive.

The Veterinary Gateway Programmecontinues to provide an important and successful pathway towards the BVetMed degree for a significant number of our widening participation (WP) cohort of students. Again, by means of greater online and digital activity and much rimproved argeting, we are confident that our work is reaching and benefitting more eligible students. To this end, initiatives such as Animal Academy, Summer Schools and working with Animal Aspirations an RVOstudent rlectoroject to increase diversity in veterinary medicine and animal rrelated careers, have been particularly valuable.

We seek to raise the awarenes and ambitions of WP students to tertiary education in general and are an active partner in the Uni Connect Programme. This is a national project which seeks to further the aims and aspirations of young people from areas of the country where progress to higher education is low. As part of this work, we collaborate with Uni Connect teams across London, Hertfordshire and beyond. We also continue to be active contributors to the work and projects of networks including Access HEA im Higher London South, and NEON.

The RVC engages with secondary schools and further education colleges, basing our activity strategically around the student lifecycle to increase the academic attainment of students in our target institutions. We are developing processes and support mechanisms of ensure that students who enter the RVC via our various WP routes have both

CHARITABLETATUSAND PUBLICEENEFITS TATEMEN Continued

the educational, professional and pastoral support to succeed n their degree and career outcomes.

Our Widening Participation team works to ensure that the wider community, locally, nationally and internationally, hasaccesso, and an understanding of, the educational and training opportunities offered by the RVC. So as not to deter aspiring students from studying due to financial disadvantage, we offer generous scholarships and bursaries to assist with tuition fees and living costs and are seeking further opportunities to increase and enhanceour provision in this area of work.

Delivery of public benefit through public and communityengagement

The RVC also promotes knowledge and understanding of bio rsciences and veterinary sciences among the wider community, contributing to adult learning and the enhancement of social, cultural and economic well being.

Theongoingrestrictionsplacedon educationaland publicactivity which extended into 2021 r22 esulted in the cancellation of most of the RVC's face to face" teaching in schools and in the public domain. Nevertheless, it was still possible to contribute to a number of events organised by partners. These included the Biology Weekrun by the Royal Society of Biology and the Royal Society's annual science summerschool.

Having devoted considerabletime and energy to developing digital resources for use by younger cohorts, the RVCcontinues to work in partnership for the publicgood with a range of organisation and societies including: the RoyalSociety of Biology, the RoyalSociety of Chemistry, the Knowledge Quarter (Kings Cross/Bloomsbury), Zoological Society of London and City Farms, as well as educational establishments. We have a great deal of experience in developing we binars and other digital activity and will carry this forward in partnership work for the benefit of the general public and communities we said that the said

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CHARITABLETATUSAND PUBLICBENEFITS TATEMEN Continued

Salesof farm produce continue to evolve and we have plans to offer fresh, self rservicemilk to the community soon alongside our egg and meat products.

Deliveryof public benefit through sustainability

The RVCis currently renewing its Environmental Sustainability Strategy in support of the new StrategicPlanandis expected to be launched by the end of 2022.

We hold Silveraccreditationunder the EcoCampus accreditation scheme: a dedicated environmental management system for higher and further education meeting International standard ISO 14001. Work is progressing owards achieving Gold.

Energy

The RVC has brought forward by ten years its commitment to achievenet zero, with a target date of 2040. As part of this commitment, a heat decarbonisation plan has been produced with funding from the Public Sector Decarbonisation Scheme. This will inform future investment in measures to reduce heating requirements and improve energy efficiency.

Our carbon emissions associated with

CHARITABLETATUSAND PUBLICEENEFITS TATEMEN Continued

Development

The Hawksheadcapital development includes a



STATEMNTOFRESPONSIBILITION THECOLLEGEOUNCIL in respectof the Annual Reportand the Financia Statements for the year ended 31 July 2022

The Councilis responsible for preparing the Annual Report and Financial Statements in accordance with the requirements of the Office for Students' Terms and conditions of funding for higher education institutions and Research England's Terms and conditions of Research England; and applicable awand regulations.

Members of the Councilare required to prepare Consolidated ("Group") and parent RVC ("College") financial statements in accordance with UKaccounting standards and applicable aw (UKGenerally Accepted Accounting Practice), including FRSI 02 The Financia Reporting Standard applicable in the UKand Republic Ireland. The terms and conditions of funding further require the financial statements to be prepared in accordance with the 2019 Statement of Recommended Practice—Accounting for Further and Higher Education, in accordance with the requirements of the Accounts Direction is sued by the Office for Students. The Councilis required to prepare financial statements which give a true and fair view of the state of affairs of the Group and parent College and of their income and expenditure, gains and losses and changes in reserves for that period.

In preparing the Group and parent College financial statements, the Councilis required to:

- x selectsuitableaccountingpolicies and then apply them consistently;
- x makejudgementsand estimates that are reasonable and prudent;
- x state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- x assesshe Group and parent College'sability to continue as a going concern, disclosing as applicable, matters related to going concern; and
- x usethe goingconcernbasisof accountingunless they either intend to liquidate the Groupor the parent Collegeor to cease perations, or have use dibia (Å ð Â e PÐ "@ Þ`'Ÿ

CORPORATEOVERNANCETATEMENT fortheyearended31July2022

The Royal Veterinary College (RVC) s committed to ensuringit operates in accordance with identified good practice in all aspects of its corporate governance. The RVOs confident that for the year ended31 July2022, and up to the date the annual report and financial statements are approved, it is compliant with all those elements of the Higher Education Code of Governance issued by the Committeeof UniversityChairs(CUC)n September 2020. It continues to monitor and ensure that its compliance with the Code is as effective and efficient as it should be and that the recommendations are met in an appropriate manner.In accordancewith the CUCCode,the RVC hasadopteda Statementof PrimaryResponsibilities as part of its governancearrangements. The RVC, through the management and governance arrangements detailed below also monitors compliance

CORPORAT GOVERNANC STATEMEN Tontinued

performancein relation to the approvedbudgets.It alsot h e

CORPORATEOVERNANCE TATEMEN Continued

system is designed to understand and manage rather than eliminate the risk of failure to achieve businessobjectivesandcanonly providereasonable and not absolute assurance against material misstatementor loss. The risk management process covers business perational and compliance is ksas well as financial risks.

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INDEPENDENTAUDITOR'SREPORTTO THE

INDEPENDENAUDITOR'SREPORT continued

Basedon our understandingof the Groupandthe sectorin which it operates, we identified that the principal risksof non rcompliance with laws and regulations are related to their registration with the Office for Students ("OfS) and their ongoing conditions of registration, and we considered the extent to which non rcompliance might have a material effect on the Group financial statements or their continued operation. Walso considered those laws and regulations that have a direct impact on the financial statements such as compliance with the OfSAccounts Direction and tax legislation. In order to help identify instances of non r compliance with other laws and regulations that may have a material effect on the financial statements, we made enquiries of management and Those Charged With Governance bout whether the entity is in compliance with such laws and regulations and we inspected any relevant regulatory and legal correspondence.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial

INDEPENDENAUDITOR'SREPORT continued

Useofourreport

This report is made solel to the governors as abody, in accordance with Section 75 of the Higher Education Research Act 2017. Our audit work has been undertaken so that we might state to the College's Council those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not acceptor assume responsibility to anyone other than the College and the Council members as a body, for our audit work, for this report, or for the opinions we have formed.

PaulJagge (SeniorStatutory Auditor)
Forandon behalf of BDOLLP Statutory Auditor
Gatwick

Date: íð u Œ îìîî

BDOLLFIs a limited liability partnershipregistered in Englandand Wales (with registered number OC305127).

CONSOLIDATE AND RVCSTATEMENT DF COMPREHENSIVINCOME for the year ended 31 July 2022

The accompanyin policies and notes on pages 39 to 79 form part of these financial statements.

CONSOLIDATE AND RVCSTATEMEN TO F CHANGES NRESERVES for the year ended 31 July 2022

The accompanyin policies and notes on pages 39 to 79 form part of these financial statements.

CONSOLIDATE AND RVCSTATEMEN OF FINANCIAL POSITION fortheyearended31July2022

Thefinancialstatementson pa	iges35 to 79 were app	orovedand authorise	edfor issueby Counc	cilon 30

November 2022 and signed on its behalf by:

Barone Soung of Old Scone

Chaifr Council

Mr RogerBright ViceChairof Counciland HonoraryTreasurer

ProfessorStuartReid Principaland President

CONSOLIDATE STATEMENT OF CASHFLOWS for the year ended 31 July 2022

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1			
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1			
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1			
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1			
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1			

STATEMEN OF PRINCIPAL COUNTING OLICIES for they earended 31 July 2022

a. Basisof preparation

income within creditors on the Statement of Financial Position and released to income as the conditions are met.

Funds the RVCreceives and disburses as paying agenton behalf of a funding body are excluded from the income and expenditure of the RVC where the RVC exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Capitagrants

Capitalgrants are recognised in income when the RVC is entitled to the funds subject to any performance related conditions being met.

Otherincome

Income from the sale of goods or services credited to the Statement of Comprehensivencome when the goods or services are supplied to the external customers or the terms of the contract have been satisfied.

Investmenincome

Investmentincome is credited to the Statement of Comprehensivencome on a receivable basis.

Donationandendowments

Non rexchangeransactions without performance related conditions are donations and endowments. Donations and endowments with donor rimposed restrictions are recognised income when the RVC (or RoyalVeterinaryCollegeAnimalCareTrust("the ACT") as applicable) is entitled to the funds. Income is retained within the restricted reserveuntil such time that it is utilised in line with such restrictions at

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Definedcontributioplans

A defined contribution plan is a post employment benefit plan under which the RVC pays fixed contributions into a separateentity. The RVCwill have no legal or constructive obligation to pay further amounts. Obligationsfor contributions to defined contribution pensionplans are recognised as an expense in the income statement in the periods during which services are rendered by employees.

g. Employmentbenefits

Shortrterm employment benefits such as salaries and compensatedabsences are recognised as an expense in the year in which the employees render service to the RVC. Any unused benefits (such as holiday entitlements not utilised in the year) are accrued and measured as the additional amount the RVC expects to pay as a result of the unused êrriume accident led 0 hoê ðÄ • ulcasshCost €Ð 0

STATEMEN DF PRINCIPAL COUNTING OLICIES on tinued

The RVC, London BioScienceInnovation Centre Limited (LBIC)and the ACTare VAT registered as part of the RVC's VAT Group; RVC Veterinary PracticesLimitedhasseparateVAT registration. The RVC and its subsidiaries receive no exemption in respect of Value Added Tax. Irrecoverable VAT on inputs is included in the costs of such inputs. Any irrecoverable VAT allocated to fixed assets is included in



STATEMEN TO F PRINCIPA LA CCOUNTIN COLICIES on tinued
AnnualReportandFinanciaStatements2021/22andSTAT61j /(Fin7.4 expense-8.4 1 d Tc 2.773 0 Td <0003>nts9TT1 1 Tf 0.0013 Tc 9 0 0

Tangibleassets

The RVC arries out an annual impairment review of fixed assets.

TheRVGs confidentthat it is reasonable continue with current valuations for its buildings as, at the last valuation of the RVC's property portfolio as at 31 July 2014, the RVC's buildings were identified as significantly under rvalued overall. Income generated by the RVC's operational properties continues to be positive and therefore supports this approach.

ProvisionforPensionsiabilities

FRSI 02 distinguishes between a group pension plan and a multi remployes cheme A group plan consists of a collection of entities under common control typically with a sponsoring employer. A multi remployers cheme is a scheme for entities not under common control and represents (typically) an industry rwides cheme such as those provided by the Universities Superannuation Scheme (USS) and the Superannuation Arrangements of the University of London (SAUL) both of which the RVGs party to. Further details of the pension schemes are provided

in Note 37 to these Financial Statements. The accounting for a multi remployes cheme, where the employer has entered into an agreement with the scheme that determine show the employer will fund a deficit, results in the recognition of a liability for the contributions payable that arise from the agreement (to the extent that they relate to the deficit). The resulting expense is recognised in the Statement of Comprehensiven come in accordance with section 28 of FRSI 02. The Councilis satisfied that the schemes provided by USS and SAUL meet the definition of a multi remployes cheme.

The RVCGroup and the RVC'sprovision for USS pension liabilities has been calculated using a discounted cash flow calculation, with the contractual payments under the agreed deficit recovery plans recognised at their discounted presentvalueat the reporting date.

The RVChas therefore recognised the discounted fair value of the contractual contributions under the funding plans in existence the

NOTESTOTHEFINANCIAISTATEMENTS fortheyearended31July2022

1. TuitionFeesand	EducationContra	cts		
The state of the s				
2. FundhgBodyGr	ants			

ರ	Researcl@rantsandContracts
4	. OtherIncome(includingClinicalandRelatedIncome)
4	. OtherIncome(includingClinicabndRelatedIncome)
4	. OtherIncome(includingClinicalandRelatedIncome)
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5.	Investmenlincome
6.	Domation and Endowments
7.	GrantandFeeIncome
1	

8.	StaffCosts
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9.	Remuneration Seniorand Higher Paid Staff

50

NOTESTOTHEFINANCIAISTATEMENTSortheyearended31July2022continued

9. Remuneration f Seniorand Higher Paid Staff continued

In 2021/22, the remuneration for ProfessorReid, increased by 1.5%, in line with the nationally negotiated salaries of other RVCemployees. Since his appointment in January 2011, the Principal's base salary has increased by an average of 2.3% p.a. Under Professor Reid's leadership, the RVC has had notable successes including TEFGold, re raccreditation from all the major regulatory veterinary bodies, and robust financial performance. In 2022, the Collegewas once again, ranked number one veterinary school in the QSW orld University Ranking by subject. The Research Excellence Framework (REF 2021 results demonstrate the RVC's breadth and depth of research excellence celebrating 88% of research being rated as world reading (4*) or internationally excellent (3*).

ProfessorReidhasdisplayedexceptionaland exemplaryleadershipand, in light of the careful management of the impact of the pandemic, which had led to the stabilisation of the current position, the Committee felt it appropriate to recognise the Principal's outstanding performance through the award of an additional, one roof, non roonsolidate payment of £15k.

Professo Reid's remunerational soincludes (taxable) allowance for accommodation and travel of £40.7 kand £12 k respectively As the Principalis required to live within a reasonable travelling distance of the College, the accommodational lowance is provided to meet the rental costs of a property located close to the Hawkshea Campusand on a direct train route to London (Camder Campus).

MedianPay

The disclosures made in this note reflect judgements made in accordance with

2.OtherOperatingExpensesandAnalysisofExpenditurebyActivitycontinued				

NOTESTOTHEFINANCIASTATEMENT for the year ended 31 July 2022 Continued

12. Other Operating Expense and Analysis of Expenditure by Activity continued				

56

13.Acces and Par	ticipatioPlan			
14. (Loss) n Dispo	sabr Impairmen b f I	FixedAssets		

15. Gain/ (Loss) n Investments
1/ Toyotion
16.Taxation

17. Intangible Asset and Goodwill		

59

18. Tangible Assets

	Landand Structure	Fit Out	Plantand Machinery				
	£'000	£'00	00 £'000	£'000) f	2'000	£'000
Consolidated Cosbrvaluation							
At 1 August2021	148,797	38,963	32,063	16,706	29,800	266,329	
Additions			r	1,024	10,022	11,046 r	
Transfers	2,712	2,464	4,123	(414)	(10, 136)	(1,251)	
Disposals	r		r	(6)		(6)	
At 31July2022	151,509	41,427	36,186	17,310	29,686	276,118	
Consistin g f:							
Valuationof landat 31 July 2014	81,664		r	r	r	81,664 r	•
Costof other fixed assets	69,845	41,427	36,186	17,310	29,686	194,454	
At 31July2022	151,509	41,427	36,186	17,310	29,686	276,118	

19. HeritageAssets		

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NOTESTOTHEFINANCIASTATEMENT6r the year ended 31 July 2022 Continued

20. Investments	
04.1	
21. Investmentsin Subsidiaries	
1	

22.

24.Stock			
25.TradeandOtherRe	eceivables		

26.InvestmentsShortTerm	 	
27.CashandCashEquivalents		
27. Odstatid Odst Equity atoms		

28.Creditors Amountsfallingdue withinone year				

29.Creditors Amountsfallingdue aftero	neyear	

30.Provision s orPensiorandOtherLiabilities					

31.EndowmenReserves	

32.RestricteReserves	S		

$NOTESTOTHEFINANCIAL STATEMENT \textbf{\$} or the year ended \textbf{31July2022} \textbf{\texttt{C}} on tinued$

33.ConsolidateReconciliationfNetDebt				
L				

NOTESTOTHEFINANCIAISTATEMENTSortheyearended31July2022continued

37.PensiorSchemes

Different categories of staff employed by the RVC and its subsidiaries are eligible to join one of four different schemes. The two principal pension schemes for the RVC staff are both defined benefit schemes: the Universities Superannuation Scheme and the Superannuation Arrangements of the University of London. To meet its pension auto enrolment obligation stowards directly engage staff who are not eligible for the two main pensions chemes, the RVC also a member of the Universities and Colleges Retirement Saving Scheme, a defined contribution scheme RVC veterinary Practice Limited ("RVP") enrols its staff into a defined contribution scheme, the People's Pension scheme.

In accordance with FRS102, annual

NOTESTOTHEFINANCIAL STATEMENT \$ or the year ended 31July2022 & on tinued

37.PensiorSchemesontinued
UniversitieSuperannuatioScheme(USS)

The RV Cparticipates in the

NOTESTOTHEFINANCIALSTATEMENTSortheyearended31July2022continued

37.PensiorSchemesontinued

CPlassumption	Termdependentrates in line with the difference between the FixedInterest and IndexLinkedyield curvesless: 1.1%p.a.to 2030, reducinglinearly by 0.1%p.a.to a long term difference of 0.1%p.a.from 2040
Pensiorincreases(subjectto a floor of 0%)	CPlassumptionplus 0.05%
Discountrate (forward rates)	Fixedinterest gilt yield curveplus:
	Preretirement: 2.75%p.a.
	Postretirement: 1.00%p.a.

The main demographic assumption s used relate to the mortality assumption s The seas sumption s rebased on analysis of the scheme's



NOTESTOTHEFINANCIASTATEMENTS r the year ended 31 July 2022 Continued

38. RelatedPartyTransactionscontinued UniversityCollegeLondon

One member of Councilis an employee at University College London. Incomer elatesto research grants and biological services income. Expenditure elatesto trading

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COUNCIMEMBERS

The Councilmembers who held office during the year and until the date on which the Financia Statements were formally approved were as follows:5

IndependentMembers

Baroness oungof Old Scone & GPCRC, N&F (Chairfrom 1 August 2019 & re appointed 1 August 2022)

Mr RMFBrightF&GPCRC,N&F(Hon.Treasurer;ViceChairfrom 1 August2019& re appointed1 August2022)

Ms JAlexander F&GPCRC

Mrs A CooperA&R(from July2022)

Dr A M CoriatN&F(to November2021)

Mr RHargreaves

Mr JHeawoodF&GPC

Mr ZLatif (from November2021)

Mr A Laycock A&R (to October 2021)

Dr SLishmarCBE(Chairof Ethics& WelfareCommittee)

Ms A PearceHigginsA&R(Chairof Audit & RiskCommitteefrom 1 August2020)

Dr SVirdeeA&R

MemberselectedbytheAcademidBoard

Professor Maddison

ProfessorA Pitsillides

PresidentsUnion(exofficio)

Mr SFenton(2021/22)F&GPQfrom 1 August2021)

Ms LThurman(2022/23)F&GPQfrom 1 August2022)

PrincipalandPresiden(exofficio)

ProfessorSWJReidCBEF&GPCN&F

⁵ Audi& Risk ò ò \$

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TheRoyalVeterinaryCollege	1
FinanceDepartment	
FinanciaAccountingTeam	
4 RoyalCollegeStreet	
London	
NW10TU	
UnitedKingdom	
+44(0)2074685000	1
Email:finance@rvc.ac.uk	
www.rvc.ac.uk	